

Perrigo®

Quality Affordable Healthcare Products™

Perrigo Fiscal 2013 Fourth Quarter and Year-End Conference Call

August 15, 2013

Consumer Healthcare
Nutritionals | Rx Pharmaceuticals
Active Pharmaceutical Ingredients





Important Information For Investors And Shareholders

This document does not constitute an offer to sell, or an invitation to subscribe for or purchase or purchase or exchange, any securities or the solicitation of any vote or approval in any jurisdiction, nor shall there be any sale, issuance, exchange or transfer of the securities referred to in this announcement in any jurisdiction in contravention of applicable law. New Perrigo will file with the SEC a registration statement on Form S-4, each of Perrigo and Elan will file with the SEC a proxy statement and each of New Perrigo, Perrigo and Elan Corporation, plc (“Elan”) will file with the SEC other documents with respect to the transactions contemplated by the Transaction Agreement. In addition, a definitive proxy statement will be mailed to shareholders of Perrigo and Elan. INVESTORS AND SECURITY HOLDERS OF PERRIGO AND ELAN ARE URGED TO READ THE DEFINITIVE PROXY STATEMENT AND OTHER DOCUMENTS THAT WILL BE FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. Investors and security holders will be able to obtain free copies of the registration statement and the proxy statement (when available) and other documents filed with the SEC by New Perrigo, Perrigo and Elan through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by New Perrigo and Perrigo will be available free of charge on Perrigo’s internet website at www.perrigo.com or by contacting Perrigo’s Investor Relations Department at +1-269-686-1709. Copies of the documents filed with the SEC by Elan will be available free of charge on Elan’s internet website at www.elan.com or by contacting Elan’s Investor Relations Department at +1-800-252-3526.

Perrigo, Elan, their respective directors and certain of their executive officers may be considered participants in the solicitation of proxies in connection with the transactions contemplated by the Transaction Agreement, entered into by New Perrigo, Perrigo and Elan on July 28, 2013 (the “Transaction Agreement”). Information about the directors and executive officers of Elan is set forth in its Annual Report on Form 20-F for the fiscal year ended December 31, 2012, which was filed with the SEC on February 12, 2013, its Report on Form 6-K, which was filed with the SEC on February 28, 2013, its Report on Form 6-K, which was filed with the SEC on April 25, 2013 and its Report on Form 6-K, which was filed with the SEC on June 5, 2013. Information about the directors and executive officers of Perrigo is set forth in its Annual Report on Form 10-K for the fiscal year ended June 30, 2012, which was filed with the SEC on August 16, 2012, and its proxy statement for its 2012 annual meeting of stockholders, which was filed with the SEC on September 26, 2012. Other information regarding the participants in the proxy solicitations and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the proxy statement/prospectus and other relevant materials to be filed with the SEC when they become available.



Forward – Looking Statements

This document includes certain 'forward looking statements' within the meaning of, and subject to the safe harbor created by, Section 21E of the Securities Exchange Act of 1934, as amended, with respect to the business, strategy and plans of Perrigo, its expectations relating to the transactions contemplated by the Transaction Agreement and its future financial condition and performance, including estimated synergies. Statements that are not historical facts, including statements about Perrigo 's managements' beliefs and expectations, are forward looking statements. Words such as 'believes', 'anticipates', 'estimates', 'expects', 'intends', 'aims', 'potential', 'will', 'would', 'could', 'considered', 'likely', 'estimate' and variations of these words and similar future or conditional expressions are intended to identify forward looking statements but are not the exclusive means of identifying such statements. While Perrigo believes these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond Perrigo's control. By their nature, forward looking statements involve risk and uncertainty because they relate to events and depend upon future circumstances that may or may not occur. Actual results may differ materially from Perrigo's current expectations depending upon a number of factors affecting Perrigo's business, Elan's business and risks associated with acquisition transactions. These factors include, among others, the inherent uncertainty associated with financial projections; restructuring in connection with, and successful close of, the transactions contemplated by the Transaction Agreement; subsequent integration of the transactions contemplated by the Transaction Agreement and the ability to recognize the anticipated synergies and benefits of the transactions contemplated by the Transaction Agreement; the receipt of required regulatory approvals for the transactions contemplated by the Transaction Agreement (including the approval of antitrust authorities necessary to complete the transactions contemplated by the Transaction Agreement); access to available financing (including financing for the transactions contemplated by the Transaction Agreement) on a timely basis and on reasonable terms; the risks and uncertainties normally incident to the pharmaceutical industry, including product liability claims and the availability of product liability insurance; market acceptance of and continued demand for Perrigo's, and Elan's products; changes in tax laws or interpretations that could increase Perrigo's or the combined company's consolidated tax liabilities; and such other risks and uncertainties detailed in Perrigo's periodic public filings with the SEC, including but not limited to those discussed under "Risk Factors" in Perrigo's Form 10-K for the fiscal year ended June 29, 2013, in Perrigo's subsequent filings with the SEC and in other investor communications of Perrigo from time to time.



Statements Required by Irish Takeover Laws

The Perrigo directors accept responsibility for all the information contained in this communication. To the best of the knowledge and belief of the Perrigo directors (who have taken all reasonable care to ensure that such is the case), the information in this announcement for which they accept responsibility is in accordance with the facts and does not omit anything likely to affect the import of such information.

Persons interested in 1% or more of any relevant securities in Perrigo or Elan may have disclosure obligations under Rule 8.3 of the Irish Takeover Panel Act, 1997, Takeover Rules 2007 (as amended).

Barclays, which is authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority in the United Kingdom, is acting exclusively for Perrigo and no one else in connection with the matters described herein and will not be responsible to anyone other than Perrigo for providing the protections afforded to its clients or for providing advice in relation to the matters described in this announcement or any transaction or any other matters referred to herein.

Unless otherwise defined, capitalized items in slides 2 – 4 of this document have the meanings given to them in the announcement dated July 29, 2013 made by Perrigo pursuant to rule 2.5 of the Irish Takeover Rules.

Perrigo & Elan – A Premier Global Healthcare Company

Combines two great companies to create value for our respective shareholders, patients and customers

Creates industry-leading global healthcare company

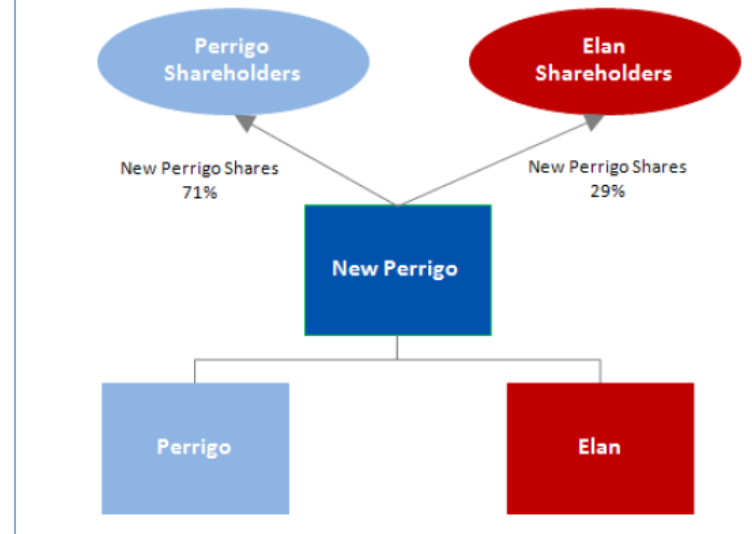
Furthers platform for international expansion

Diversifies business and strengthens financial profile

Financially compelling

1 + 1 is at least 3...

End Structure





Combination Empowers Future Growth

Strengthened Financial Profile

- Increased revenue and cash flow
- Escalating royalty stream on Tysabri® - a blockbuster drug with a 19% 4-year CAGR
- \$1.9 billion in cash from Elan balance sheet



More Efficient Corporate Structure

- Irish domicile to enhance international expansion platform
- Tax rate to migrate from ~30% to high teens



Enables Growth Platform

- Superior operating company with consistent cash flows
- Ability to more successfully compete for M&A assets with global competitors
- Scale and scope to continue building differentiated business domestically and internationally
- After-tax operational synergies and tax savings >\$150 million annually
- Including synergies, accretive to adjusted EPS⁽¹⁾
 - + at least \$0.10 in FY'14
 - + \$0.70-\$0.80 in FY'15

(1) The synergy and earning enhancement statement should not be construed as a profit forecast or interpreted to mean that New Perrigo's earnings in the current or any subsequent financial period, would necessarily match or be greater than or be less than those of Perrigo and / or Elan for the relevant financial period or any other period.



Perrigo Consolidated – Q4 FY 2013 GAAP Financials

From Continuing Operations

<i>(\$ in millions, except per share amounts)</i>	Q4 2013	Q4 2012	% Change Y/Y
Net Sales	\$ 967	\$ 832	16%
Cost of Sales	611	538	14%
Gross Profit	356	294	21%
Distribution	12	10	30%
R&D⁽¹⁾	40	27	48%
SG&A⁽²⁾	124	96	28%
Operating Income	\$ 180	\$ 161	12%
Income from Continuing Operations	\$ 118	\$ 107	11%
Diluted EPS from Continuing Operations	\$ 1.25	\$ 1.14	10%

Gross Margin		
Q4 2013	Q4 2012	Change
36.8%	35.3%	150 bps
Operating Margin		
Q4 2013	Q4 2012	Change
18.6%	19.3%	(70) bps

(1) Includes write-off of in-process R&D of \$9 million in FY13

(2) Includes restructuring charges of \$3 million in FY13 and \$2 million in FY12

Perrigo Consolidated – Q4 FY 2013 Adjusted Financials*

From Continuing Operations

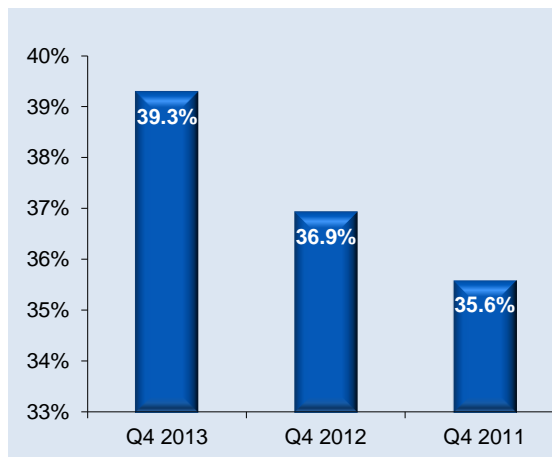


(\$ in millions, except per share amounts)

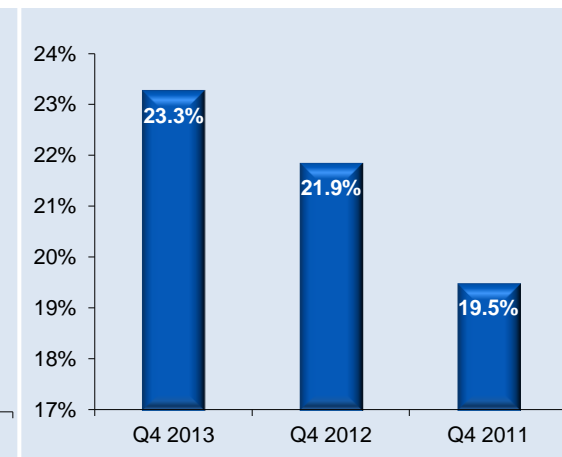
	Q4 2013	Q4 2012	% Change Y/Y	Change as a % to sales
Net Sales	\$ 967	\$ 832	16%	
<i>Adjusted Cost of Sales</i>	587	524	12%	
Adjusted Gross Profit	380	307	24%	240 bps
<i>Distribution</i>	12	10	30%	
<i>Adjusted R&D</i>	31	26	18%	
<i>Adjusted SG&A</i>	112	90	24%	
Adjusted Operating Income	\$ 225	\$ 182	24%	140 bps
Adjusted Income from Continuing Operations	\$ 148	\$ 121	22%	80 bps
Adjusted Diluted EPS from Continuing Operations	\$ 1.57	\$ 1.28	23%	

Adjusted Gross Margin		
Q4 2013	Q4 2012	Change
39.3%	36.9%	240 bps
Adjusted Operating Margin		
Q4 2013	Q4 2012	Change
23.3%	21.9%	140 bps

Adj. Gr. Margin Q4'13-Q4'11



Adj. Op. Margin Q4'13-Q4'11





Perrigo Consolidated – FY 2013 Adjusted Financials*

From Continuing Operations

(\$ in millions, except per share amounts)

	FY 2013	FY 2012	% Change Y/Y	Change as a % to sales**
Net Sales	\$ 3,540	\$ 3,173	12%	
Adjusted Cost of Sales	2,179	1,995	9%	
Adjusted Gross Profit	1,361	1,178	16%	130 bps
Adjusted Operating Expenses	556	491	13%	
Adjusted Operating Income	\$ 805	\$ 687	17%	110 bps
Adjusted Income from Continuing Ops	\$ 530	\$ 469	13%	20 bps
Adjusted Diluted EPS from Continuing Ops	\$ 5.61	\$ 4.99	12%	

Adjusted Gross Margin		
FY 2013	FY 2012	Change**
38.5%	37.1%	130 bps
Adjusted Operating Margin		
FY 2013	FY 2012	Change**
22.8%	21.6%	110 bps

*See attached financial schedule for reconciliation to GAAP numbers

**Adjusted margin changes as a % to sales may not calculate due to rounding

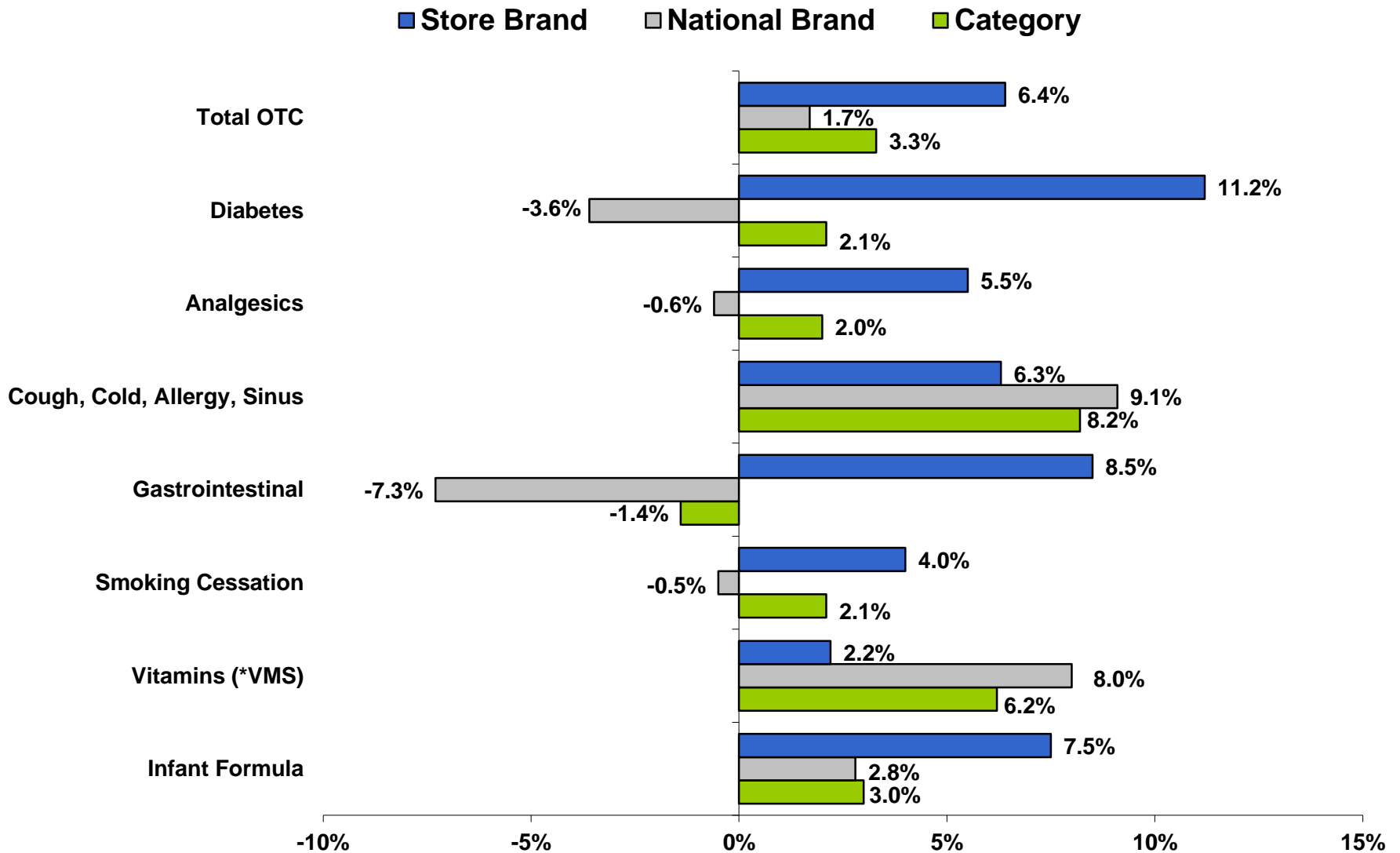


Net Sales Performance by Segment – Adjusted Financials*

(\$ in millions)	Q4 2013	Q4 2012	% Change Y/Y
Consolidated Perrigo <i>Adjusted Operating Income</i>	\$ 967 225	\$ 832 182	16% 24%
Consumer Healthcare <i>Adjusted Operating Income</i>	563 113	484 87	16% 30%
Nutritionals <i>Adjusted Operating Income</i>	150 24	135 20	11% 22%
Rx Pharmaceuticals <i>Adjusted Operating Income</i>	195 83	157 61	24% 36%
API <i>Adjusted Operating Income</i>	41 11	38 18	6% (42%)



All Category Update – 52 Weeks



*Vitamins, Minerals, and Supplements

Source: IRI 52 Week Data through June 30, 2013; FDMx



Consumer Healthcare Segment – Adjusted Financials*

(\$ in millions)	Q4 2013	Q4 2012	% Change Y/Y	Change as a % to sales**
Net Sales	\$ 563	\$ 484	16%	
<i>Adjusted Cost of Sales</i>	360	330	9%	
Adjusted Gross Profit	202	154	31%	410 bps
<i>Adjusted Operating Expenses</i>	90	67	33%	
Adjusted Operating Income	\$ 113	\$ 87	30%	210 bps

Positive Impacts

Negative Offsets

Adjusted Gross Margin		
Q4 2013	Q4 2012	Change**
36.0%	31.9%	410 bps

Adjusted Operating Margin		
Q4 2013	Q4 2012	Change**
20.0%	18.0%	210 bps

- Animal Health
- Production efficiencies
- New products



- Lower sales in GI and analgesics



- Gross margin flow-through



- Higher DSG&A due to Animal Health



*See attached financial schedule for reconciliation to GAAP numbers

**Adjusted margin changes as a % to sales may not calculate due to rounding



Nutritionals Segment – Adjusted Financials*



(\$ in millions)	Q4 2013	Q4 2012	% Change Y/Y	Change as a % to sales**
Net Sales	\$ 150	\$ 135	11%	
Adjusted Cost of Sales	106	95	12%	
Adjusted Gross Profit	43	40	7%	(90) bps
Adjusted Operating Expenses	19	20	(7%)	
Adjusted Operating Income	\$ 24	\$ 20	22%	150 bps

Positive Impacts

Negative Offsets

Adjusted Gross Margin		
Q4 2013	Q4 2012	Change**
28.9%	29.7%	(90) bps

Adjusted Operating Margin		
Q4 2013	Q4 2012	Change**
16.4%	14.9%	150 bps

	<ul style="list-style-type: none"> Higher VMS sales 
<ul style="list-style-type: none"> Lower employee and marketing related expenses 	

*See attached financial schedule for reconciliation to GAAP numbers

**Adjusted margin changes as a % to sales may not calculate due to rounding



Rx Segment – Adjusted Financials*

(\$ in millions)	Q4 2013	Q4 2012	% Change Y/Y	Change as a % to sales
Net Sales	\$ 195	\$ 157	24%	
<i>Adjusted Cost of Sales</i>	86	76	13%	
Adjusted Gross Profit	109	81	35%	440 bps
<i>Adjusted Operating Expenses</i>	26	20	30%	
Adjusted Operating Income	\$ 83	\$ 61	36%	380 bps

Positive Impacts

Negative Offsets

Adjusted Gross Margin		
Q4 2013	Q4 2012	Change
56.0%	51.6%	440 bps

Adjusted Operating Margin		
Q4 2013	Q4 2012	Change
42.7%	38.9%	380 bps

- Acquisitions
- Product mix



- Gross margin flow-through



- Rosemont
- Higher DSG&A in dollars and as a percentage of sales





API Segment – Adjusted Financials*

(\$ in millions)	Q4 2013	Q4 2012	% Change Y/Y	Change as a % to sales**
Net Sales	\$ 41	\$ 38	6%	
Adjusted Cost of Sales	22	12	77%	
Adjusted Gross Profit	19	26	(27%)	(2,110) bps
Operating Expenses	9	8	6%	
Adjusted Operating Income	\$ 11	\$ 18	(42%)	(2,110) bps

Positive Impacts

Negative Offsets

Adjusted Gross Margin		
Q4 2013	Q4 2012	Change
46.9%	68.1%	(2,110) bps

Adjusted Operating Margin		
Q4 2013	Q4 2012	Change
25.7%	46.8%	(2,110) bps

- Conclusion of customer's 180-day exclusivity on a specific product



*See attached financial schedule for reconciliation to GAAP numbers

**Adjusted margin changes as a % to sales may not calculate due to rounding



Perrigo FY14 Segment Guidance*

	FY 2014 Guidance 8/15/13 Conference Call
CONSUMER HEALTHCARE	
Revenue Growth Y/Y	10% - 14%
Adjusted Gross Margin %	33% - 37%
Adjusted Operating Margin %	18% - 22%
NUTRITIONALS	
Revenue Growth Y/Y	8% - 12%
Adjusted Gross Margin %	26% - 30%
Adjusted Operating Margin %	12% - 16%
RX PHARMACEUTICALS	
Revenue Growth Y/Y	25% - 29%
Adjusted Gross Margin %	58% - 62%
Adjusted Operating Margin %	46% - 50%
API	
Revenue Growth Y/Y	3% - 8%
Adjusted Gross Margin %	52% - 56%
Adjusted Operating Margin %	32% - 36%

Legend:
Y/Y = Year over Year



Quality Affordable Healthcare Products™



Perrigo FY14 Consolidated & EPS Guidance*

	FY 2014 Guidance 8/15/13 Conference Call
CONSOLIDATED PERRIGO	
Revenue Growth Y/Y	12% - 16%
Adjusted Gross Margin %	38% - 42%
R&D as % to Net Sales	~3.5%
Adjusted DSG&A as % to Net Sales	~12.5%
Adjusted Operating Margin %	23% - 25%
Effective Tax Rate	30% - 32%
Adjusted Diluted EPS	\$6.35 - \$6.60
Y/Y Growth	13% - 18%
Y/Y Growth w/out Discrete Tax [†]	15% - 19%
Operating Cash Flow	\$650M - \$700M
CAPEX	\$150M - \$185M

† Implied Y/Y Growth Without Discrete Tax Items Reconciliation

	FY 2013	FY 2014 Guidance
Adjusted Diluted EPS	\$5.61	\$6.35 - \$6.60
Less: Discrete Tax Items	(0.08)	
Adjusted Diluted EPS, Excluding Discrete Tax Items	\$5.53	\$6.35 - \$6.60
Implied FY Y/Y Adjusted EPS Growth		13% - 18%
Implied FY Y/Y Adjusted EPS Growth, Excluding Discrete Tax Items		15% - 19%

Legend:

Y/Y = Year over Year

R&D = Research & Development Expense

DSG&A = Distribution, Selling, General & Administrative Expense

CAPEX = Capital Expenditures



Quality Affordable Healthcare Products™

Across ALL segments, we expect to launch >75 new products, resulting in >\$190M of revenue in FY 2014

Potential Rx to OTC switches

- \$10B in branded sales potential over the next 5 years



Consumer Healthcare FY14 Pipeline Highlights

Branded Sales (\$M)

SB versions of select Mucinex® Family of products	\$160
Full year effect of Guaifenesin 600mg ER	\$135
SB version of Children's Delsym® Liquid Suspension	\$100
SB version of Claritin® 24HR LiquidGel	\$35





Nutritionals Growth – FY14 & Beyond

Publicly disclosed products

Infant Formula SmarTub™

- Upgraded National Brand style package
- Improved usage experience for parents/caregivers
- Global Expansion

North American Formulas

- Organic Toddler
- Dual Prebiotics
- Partially Hydrolyzed & Low Lactose (Compare to Similac Total Comfort)
- Concentrates in Plastic Bottles
- Extensively Hydrolyzed

Chinese Formulas

- Ultra-Premium Stage 1, 2 & 3

CODEX Gold Formulas

- Upgraded to include: prebiotics, lutein & DHA
- Targeting: Latin America, Africa & Middle East



Nutritionals



Rx Growth – FY14 & Beyond

Publicly disclosed products

34 ANDAs Pending FDA approval

- ANDAs represent \$5B in branded sales
- 7 confirmed first-to-file ANDAs
- 3 first-to-file ANDAs have final approval with later certain launch dates

5 Paragraph IV litigations

- Repaglinide Tablets (Prandin®)(Appeals Court victory)
- Azelastine Nasal Spray (Astepro®)
- Albuterol HFA Inhaler (Proair®)
- Testosterone 1.62% Gel (Androgel®)
- Testosterone 2% Topical Solution (Axiron®)

4 projects in clinical studies

<u>Rx FY14 Pipeline Highlights</u>	<u>Branded Sales (\$M)</u>	<u>Launch Status</u>
Generic equivalent to Derma-Smoothe/FS Oil & Lotion	~\$25	Launched
Generic equivalent to Cutivate	~19	Launched
>2 Extended topicals	>\$200	
>1 Oral solids	>\$200	
>3 Liquids	>\$200	
>8 products expected to launch in FY14	>\$600	





Rx Growth – FY14 & Beyond*

Leadership position in multiple technologies

Cobrek – topical foam technologies

- Expected to be \$0.04 accretive to adjusted EPS in FY13



Rosemont – oral liquid technologies

- Expected to be \$0.24 accretive to adjusted EPS in first 12-months post-February 11, 2013 close



Fera – ophthalmic technologies

- Expected to be \$0.12 accretive to adjusted EPS in FY14





Perrigo – Poised for Continued Growth

Movement from National Brand to Store Brand

Rx to OTC Switches

New Animal Health Store Brand Offering

Infant Formula Conversion to New Containers

Continuing Strong Rx Performance

Acquisition of Elan

Questions

Appendix



Table I
PERRIGO COMPANY
RECONCILIATION OF NON-GAAP MEASURES
(in millions, except per share amounts)
(unaudited)

Consolidated	Three Months Ended						% Change	
	June 29, 2013			June 30, 2012			GAAP	As Adj.
	GAAP*	Non-GAAP Adjustments*	As Adjusted*	GAAP*	Non-GAAP Adjustments*	As Adjusted*		
Net sales	\$ 967.2	\$ —	\$ 967.2	\$ 831.8	\$ —	\$ 831.8	16%	16%
Cost of sales	611.0	23.9 (a,b)	587.1	537.9	13.4 (a)	524.5	14%	12%
Gross profit	356.2	23.9	380.1	293.9	13.4	307.3	21%	24%
Operating expenses								
Distribution	12.5	—	12.5	9.6	—	9.6	30%	30%
Research and development	30.9	—	30.9	27.0	0.8 (f)	26.3	14%	18%
Selling and administration	120.8	9.3 (a,c)	111.5	94.6	5.0 (a)	89.6	28%	24%
Write-off of in-process research and development	9.0	9.0 (d)	—	—	—	—	-	-
Restructuring	2.9	2.9 (e)	—	1.7	1.7 (g)	—	73%	-
Total operating expenses	176.1	21.2	154.9	132.9	7.5	125.5	32%	23%
Operating income	180.1	45.1	225.2	160.9	20.9	181.8	12%	24%
Interest, net	18.6	—	18.6	15.9	—	15.9	17%	17%
Other expense, net	0.1	—	0.1	0.7	—	0.7	-90%	-90%
Pre-tax income from cont. ops.	161.4	45.1	206.6	144.3	20.9	165.2	12%	25%
Income tax expense	43.0	15.5 (m)	58.5	37.3	7.0 (m)	44.3	15%	32%
Income from continuing operations	\$ 118.5	\$ 29.6	\$ 148.1	\$ 107.1	\$ 13.9	\$ 120.9	11%	22%
Diluted EPS from cont. ops.	\$ 1.25		\$ 1.57	\$ 1.14		\$ 1.28	10%	23%
Diluted weighted average shares outstanding	94.6		94.6	94.3		94.3		
Effective tax rate	26.6%		28.3%	25.8%		26.8%		
Gross margin	36.8%		39.3%	35.3%		36.9%		
Operating margin	18.6%		23.3%	19.3%		21.9%		

* Amounts may not sum or cross-foot due to rounding

(a) Acquisition-related amortization

(b) Inventory step-up of \$1.2 million

(c) Acquisition and other integration-related costs of \$3.0 million

(d) Write-off of in-process R&D related to the Paddock acquisition

(e) Restructuring charges related to Velcera

(f) Net charge related to acquired R&D and proceeds from the sale of IPR&D projects

(g) Restructuring charges related to Florida

(h) Inventory step-ups of \$10.8 million

(i) Acquisition and other integration-related costs of \$9.5 million

(j) Inventory step-up of \$27.2 million

(k) Proceeds from sale of pipeline development projects of \$3.5 million

(l) Acquisition and severance costs of \$9.4 million

(m) Total tax effect for non-GAAP pre-tax adjustments



Table I

(Continued)

Table I PERRIGO COMPANY RECONCILIATION OF NON-GAAP MEASURES

(in millions, except per share amounts)
(unaudited)

Consolidated	Fiscal Year Ended						% Change	
	June 29, 2013			June 30, 2012			GAAP	As Adj.
	GAAP*	Non-GAAP Adjustments*	As Adjusted*	GAAP*	Non-GAAP Adjustments*	As Adjusted*		
Net sales	\$ 3,539.8	\$ —	\$ 3,539.8	\$ 3,173.2	\$ —	\$ 3,173.2	12%	12%
Cost of sales	2,259.8	81.1 ^(a,h)	2,178.7	2,077.7	82.2 ^(a,i)	1,995.4	9%	9%
Gross profit	1,280.0	81.1	1,361.1	1,095.6	82.2	1,177.8	17%	16%
Operating expenses								
Distribution	47.5	—	47.5	39.1	—	39.1	21%	21%
Research and development	115.2	—	115.2	105.8	(2.8) ^(f,k)	108.5	9%	6%
Selling and administration	426.3	33.2 ^(a,i)	393.1	372.7	29.1 ^(a,i)	343.6	14%	14%
Write-off of in-process research and deve	9.0	9.0 ^(d)	—	—	—	—	-	-
Restructuring	2.9	2.9 ^(e)	—	8.8	8.8 ^(g)	—	-67%	-
Total operating expenses	600.9	45.1	555.8	526.4	35.1	491.3	14%	13%
Operating income	679.1	126.2	805.3	569.2	117.4	686.6	19%	17%
Interest, net	65.8	—	65.8	60.7	—	60.7	8%	8%
Other expense (income), net	0.9	—	0.9	(3.5)	—	(3.5)	-	-
Losses on sales of investments	4.7	4.7	—	—	—	—	-	-
Pre-tax income from cont. ops.	607.7	130.9	738.6	512.0	117.4	629.3	19%	17%
Income tax expense	165.8	43.1 ^(m)	208.9	119.0	41.0 ^(m)	160.0	39%	31%
Income from continuing operations	\$ 441.9	\$ 87.8	\$ 529.7	\$ 393.0	\$ 76.4	\$ 469.4	12%	13%
Diluted EPS from cont. ops.	\$ 4.68		\$ 5.61	\$ 4.18		\$ 4.99	12%	12%
Diluted weighted average shares outstanding	94.5		94.5	94.1		94.1		
Effective tax rate	27.3%		28.3%	23.2%		25.4%		
Gross margin	36.2%		38.5%	34.5%		37.1%		
Operating margin	19.2%		22.8%	17.9%		21.6%		

* Amounts may not sum or cross-foot due to rounding

(a) Acquisition-related amortization

(b) Inventory step-up of \$1.2 million

(c) Acquisition and other integration-related costs of \$3.0 million

(d) Write-off of in-process R&D related to the Paddock acquisition

(e) Restructuring charges related to Velcera

(f) Net charge related to acquired R&D and proceeds from the sale of IPR&D projects

(g) Restructuring charges related to Florida

(h) Inventory step-ups of \$10.8 million

(i) Acquisition and other integration-related costs of \$9.5 million

(j) Inventory step-up of \$27.2 million

(k) Proceeds from sale of pipeline development projects of \$3.5 million

(l) Acquisition and severance costs of \$9.4 million

(m) Total tax effect for non-GAAP pre-tax adjustments



Table II

Table II
PERRIGO COMPANY
REPORTABLE SEGMENTS
RECONCILIATION OF NON-GAAP MEASURES
(in millions)
(unaudited)

Consumer Healthcare	Three Months Ended						% Change	
	June 29, 2013			June 30, 2012			GAAP	As Adj.
	GAAP*	Non-GAAP Adjustments*	As Adjusted*	GAAP*	Non-GAAP Adjustments*	As Adjusted*		
Net sales	\$ 562.5	\$ —	\$ 562.5	\$ 484.0	\$ —	\$ 484.0	16%	16%
Cost of sales	363.4	3.2 (a)	360.2	330.8	1.0 (a)	329.8	10%	9%
Gross profit	199.1	3.2	202.3	153.2	1.0	154.2	30%	31%
Operating expenses	97.2	7.6 (a,b)	89.6	68.7	1.4 (a)	67.3	41%	33%
Operating income	\$ 101.9	\$ 10.8	\$ 112.7	\$ 84.5	\$ 2.4	\$ 86.9	21%	30%
<i>Gross margin</i>	35.4%		36.0%	31.6%		31.9%		
<i>Operating margin</i>	18.1%		20.0%	17.5%		18.0%		

Nutritionals	Three Months Ended						% Change	
	June 29, 2013			June 30, 2012			GAAP	As Adj.
	GAAP*	Non-GAAP Adjustments*	As Adjusted*	GAAP*	Non-GAAP Adjustments*	As Adjusted*		
Net sales	\$ 149.7	\$ —	\$ 149.7	\$ 135.3	\$ —	\$ 135.3	11%	11%
Cost of sales	109.5	3.1 (a)	106.5	98.1	3.0 (a)	95.1	12%	12%
Gross profit	40.1	3.1	43.2	37.2	3.0	40.2	8%	7%
Operating expenses	23.0	4.3 (a)	18.7	25.4	5.3 (a,c)	20.1	-10%	-7%
Operating income	\$ 17.2	\$ 7.3	\$ 24.5	\$ 11.8	\$ 8.3	\$ 20.1	45%	22%
<i>Gross margin</i>	26.8%		28.9%	27.5%		29.7%		
<i>Operating margin</i>	11.5%		16.4%	8.7%		14.9%		

* Amounts may not sum or cross-foot due to rounding

(a) Acquisition-related amortization

(b) Restructuring and other integration-related charges of \$5.6 million related to Velcera

(c) Restructuring charges of \$1.7 million related to Florida

(d) Write-off of in-process R&D of \$9.0 million related to the Paddock acquisition

(e) Net charge related to acquired R&D and proceeds from the sale of IPR&D projects



Table II

(Continued)

Table II
PERRIGO COMPANY
REPORTABLE SEGMENTS
RECONCILIATION OF NON-GAAP MEASURES
(in millions)
(unaudited)

Rx Pharmaceuticals	Three Months Ended						% Change	
	June 29, 2013			June 30, 2012				
	GAAP*	Non-GAAP Adjustments*	As Adjusted*	GAAP*	Non-GAAP Adjustments*	As Adjusted*	GAAP	As Adj.
Net sales	\$ 194.7	\$ —	\$ 194.7	\$ 157.0	\$ —	\$ 157.0	24%	24%
Cost of sales	102.4	16.7 ^(a)	85.7	84.5	8.5 ^(a)	76.0	21%	13%
Gross profit	92.3	16.7	109.0	72.5	8.5	81.0	27%	35%
Operating expenses	35.1	9.1 ^(a,d)	25.9	20.7	0.8 ^(e)	19.9	70%	30%
Operating income	\$ 57.2	\$ 25.8	\$ 83.0	\$ 51.8	\$ 9.3	\$ 61.1	10%	36%
Gross margin	47.4%		56.0%	46.2%		51.6%		
Operating margin	29.4%		42.7%	33.0%		38.9%		

API	Three Months Ended						% Change	
	June 29, 2013			June 30, 2012				
	GAAP*	Non-GAAP Adjustments*	As Adjusted*	GAAP*	Non-GAAP Adjustments*	As Adjusted*	GAAP	As Adj.
Net sales	\$ 40.9	\$ —	\$ 40.9	\$ 38.4	\$ —	\$ 38.4	6%	6%
Cost of sales	22.2	0.5 ^(a)	21.7	12.8	0.5 ^(a)	12.3	74%	77%
Gross profit	18.7	0.5	19.2	25.7	0.5	26.2	-27%	-27%
Operating expenses	8.7	—	8.7	8.2	—	8.2	6%	6%
Operating income	\$ 10.0	\$ 0.5	\$ 10.5	\$ 17.5	\$ 0.5	\$ 18.0	-43%	-42%
Gross margin	45.7%		46.9%	66.8%		68.1%		
Operating margin	24.5%		25.7%	45.6%		46.8%		

* Amounts may not sum or cross-foot due to rounding

(a) Acquisition-related amortization

(b) Restructuring and other integration-related charges of \$5.6 million related to Velcera

(c) Restructuring charges of \$1.7 million related to Florida

(d) Write-off of in-process R&D of \$9.0 million related to the Paddock acquisition

(e) Net charge related to acquired R&D and proceeds from the sale of IPR&D projects



Table III

Table III
PERRIGO COMPANY
FY 2014 GUIDANCE AND FY 2013 EPS
RECONCILIATION OF NON-GAAP MEASURES
(unaudited)

	<u>Fiscal 2014 Guidance</u>
FY14 reported diluted EPS range ⁽¹⁾	\$5.51 - \$5.76
Acquisition-related amortization ^(1,2)	0.84
FY14 adjusted diluted EPS range ⁽¹⁾	<u><u>\$6.35 - \$6.60</u></u>
	<u>Fiscal 2013</u>
FY13 reported diluted EPS	\$4.68
Acquisition-related amortization ⁽²⁾	0.668
Charges associated with inventory step-ups	0.077
Charges associated with acquisition, severance and other integration-related costs	0.061
Charge associated with write-off of in-process R&D	0.059
Losses on sales of investments	0.047
Charge associated with restructuring	0.018
FY13 adjusted diluted EPS	<u><u>\$5.61</u></u>

(1) Does not include any estimate related to the Elan transaction.

(2) Amortization of acquired intangible assets related to business combinations and asset acquisitions.



Table IV

Table IV
PERRIGO COMPANY
FY 2014 GUIDANCE
RECONCILIATION OF NON-GAAP MEASURES
 (unaudited)

	Fiscal 2014 Guidance
Consolidated	
Reported consolidated gross margin range ⁽¹⁾	35.7% - 39.7%
Acquisition-related amortization ^(1,2)	2.3%
Adjusted consolidated gross margin range ⁽¹⁾	38% - 42%
Reported distribution, sales, general and administrative expense as % of net sales ⁽¹⁾	13.1%
Acquisition-related amortization ^(1,2)	-0.6%
Adjusted distribution, sales, general and administrative expense as % of net sales ⁽¹⁾	12.5%
Reported consolidated operating margin range ⁽¹⁾	20.1% - 22.1%
Acquisition-related amortization ^(1,2)	2.9%
Adjusted consolidated operating margin range ⁽¹⁾	23% - 25%
Consumer Healthcare	
Reported gross margin range	32.4% - 36.4%
Acquisition-related amortization ⁽²⁾	0.6%
Adjusted gross margin range	33% - 37%
Reported operating margin range	17.1% - 21.1%
Acquisition-related amortization ⁽²⁾	0.9%
Adjusted operating margin range	18% - 22%

(1) Does not include any estimate related to the Elan transaction.

(2) Amortization of acquired intangible assets related to business combinations and asset acquisitions.



Table IV

(Continued)

Table IV
PERRIGO COMPANY
FY 2014 GUIDANCE
RECONCILIATION OF NON-GAAP MEASURES
(unaudited)

	<u>Fiscal 2014 Guidance</u>
Nutritionals	
Reported gross margin range	23.8% - 27.8%
Acquisition-related amortization ⁽²⁾	2.2%
Adjusted gross margin range	<u>26% - 30%</u>
Reported operating margin range	6.8% - 10.8%
Acquisition-related amortization ⁽²⁾	5.2%
Adjusted operating margin range	<u>12% - 16%</u>
Rx Pharmaceuticals	
Reported gross margin range	50.9% - 54.9%
Acquisition-related amortization ⁽²⁾	7.1%
Adjusted gross margin range	<u>58% - 62%</u>
Reported operating margin range	38.9% - 42.9%
Acquisition-related amortization ⁽²⁾	7.1%
Adjusted operating margin range	<u>46% - 50%</u>
API	
Reported gross margin range	50.9% - 54.9%
Acquisition-related amortization ⁽²⁾	1.1%
Adjusted gross margin range	<u>52% - 56%</u>
Reported operating margin range	30.9% - 34.9%
Acquisition-related amortization ⁽²⁾	1.1%
Adjusted operating margin range	<u>32% - 36%</u>

(1) Does not include any estimate related to the Elan transaction.

(2) Amortization of acquired intangible assets related to business combinations and asset acquisitions.



Table V

Table V
PERRIGO COMPANY
RECONCILIATION OF NON-GAAP MEASURES
(in millions)
(unaudited)

	<u>6/29/2013*</u>
Total debt	\$ 1,974.1
Less: Cash and cash equivalents	(779.9)
Total net debt	<u>1,194.2</u>
Total shareholders' equity	<u>2,332.6</u>
Total capital	<u>\$ 3,526.7</u>
Net debt to total capital ratio	33.9%

	<u>Q3 FY13*</u>
Nutritionals	
Net sales	\$ 133.3
Reported gross profit	\$ 31.0
Acquisition-related amortization ⁽¹⁾	3.1
Adjusted gross profit	<u>\$ 34.0</u>
Adjusted gross margin	<u>25.5%</u>
Reported operating income	\$ 7.0
Acquisition-related amortization ⁽¹⁾	7.3
Adjusted operating income	<u>\$ 14.3</u>
Adjusted operating margin	<u>10.7%</u>

Consolidated

	<u>Q4 FY11*</u>
Net sales	\$ 704.6
Reported gross profit	\$ 242.3
Acquisition-related amortization ⁽¹⁾	8.4
Adjusted gross profit	<u>\$ 250.7</u>
Adjusted gross margin	<u>35.6%</u>
Reported operating income	\$ 123.3
Acquisition-related amortization ⁽¹⁾	12.4
Restructuring	1.0
Acquisition costs	0.8
Adjusted operating income	<u>\$ 137.6</u>
Adjusted operating margin	<u>19.5%</u>

* Amounts may not sum due to rounding

⁽¹⁾ Amortization of acquired intangible assets related to business combinations and asset acquisitions



Table VI

Table VI
PERRIGO COMPANY
RECONCILIATION OF NON-GAAP MEASURES
(in millions)
(unaudited)

Consolidated	Fiscal Year Ended		Change
	June 29, 2013*	June 30, 2012	%
Net sales, as reported	\$ 3,539.8	\$ 3,173.2	12%
Less: FY13 acquisitions ⁽¹⁾	(147.3)	-	-
Less: FY12 acquisitions ⁽²⁾	(37.3)	-	-
Net sales, organic	\$ 3,355.1	\$ 3,173.2	6%

* Amounts may not sum due to rounding

- (1) Net sales from the acquisitions of Sergeant's Pet Care Products, Inc., Rosemont Pharmaceuticals Ltd., Velcera, Inc. and Fera Pharmaceuticals LLC, which were acquired on Oct. 1, 2012, Feb. 11, 2013, April 1, 2013 and June 17, 2013, respectively.
- (2) Net sales from the acquisitions of Paddock Laboratories, Inc. and CanAm Care LLC, which were acquired on July 26, 2011 and Jan. 6, 2012, respectively.



Table VII

Table VII
PERRIGO COMPANY
RECONCILIATION OF NON-GAAP MEASURES
(unaudited)

	Cobrek
	Fiscal 2013 Guidance
	<hr/>
FY13 Cobrek accretion - reported diluted EPS	\$0.01
Deal-related amortization ⁽¹⁾	0.02
Charge associated with severance costs	0.01
FY13 Cobrek accretion - adjusted diluted EPS	<hr/> \$0.04 <hr/>
	First 12 Months Accretion
	Post-Closing Rosemont
	<hr/>
Rosemont accretion first 12 months post-close - reported diluted EPS	\$0.09
Acquisition-related amortization ⁽¹⁾	0.11
Charge associated with inventory step-up	0.02
Charges associated with acquisition costs	0.01
Rosemont accretion first 12 months post-close - adjusted diluted EPS	<hr/> \$0.24 <hr/>
	Fera
	Fiscal 2014 Guidance
	<hr/>
FY14 Fera accretion - reported diluted EPS	\$0.07
Acquisition-related amortization ⁽¹⁾	0.05
FY14 Fera accretion - adjusted diluted EPS	<hr/> \$0.12 <hr/>

(1) Amortization of acquired intangible assets related to business combinations and asset acquisitions.